



# PARTNERS

SUMMER 2021

**SPECIAL  
ISSUE**



A CONVERSATION WITH

# *Karen Morgan*

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# **A Conversation with Karen Morgan**

**W**hat do new operating rooms, a second CT Scanner, a robotic harp seal and a multi-denominational Chapel have in common?

They are all important aspects of the fundraising efforts of the Saanich Peninsula Hospital & Healthcare Foundation during Karen Morgan's tenure as President and CEO of the Foundation. When she retires in September, she will have completed over 20 years of dedicated service to the Peninsula Community.

Those years began in the year 2000: an auspicious year for any new steps in life. Her first "fun" event was the golf tournament... admittedly not a game with which she was very familiar. Her first campaign was to raise funds for the renovation and expansion of the Emergency Room. 60% of the construction cost and 100% of the new equipment required was raised by the two campaigns to support a new facility. Since then Karen has worked on 20 different campaigns. Some of them raised large amounts of money and some had a very personal feel in Karen's heart.

The campaign for Long-Term Care had a lady named Betty Spence as the "poster girl". Sadly, Betty died before Karen could invite her to be the "face" of the campaign. Karen was able to work with the executor of Betty's estate, so that he could approve the campaign and be assured that it was respectful of Betty. Lesley Webb, the Administrative Assistant, and Karen, had both adored Betty, who was the wife of Wally, an original member of the Foundation board, and who was also a long-time hospital volunteer, Auxiliary member, generous donor, and, I quote, "sweet presence in the hospital always." Her last volunteer assignment was in Medical Imaging and the staff there were very protective of "our Betty." A couple of years later, Betty came into the hospital and needed to move to Long-Term Care. She was asked for her top choice (people used to be asked for which long-term care facility they would prefer). Betty said "SPH of course!" When asked for her second choice, she said "there is no other choice." Karen said there had been other campaigns that raised more money but none had the personal feel for her. She wanted to honour someone who loved our hospital so much.

In Karen's words, "I cannot retire without mentioning my favourite campaign, which was for the second CT scanner." Karen had spent some time, as she always did, researching what the equipment was, and why it was so important. In the course of that research, she stumbled across an interesting article about the origin of the CT scanner. Sir Godfrey Hounsfield worked at the Central Research Laboratory, which was part of the EMI Group (Electric and Musical Industries). His research was stalled in a Wimbledon hospital in England until EMI began making a lot of money – from selling 200 million copies of the Beatles early songs! As a long-time (very long-time!) Beatles fan, Karen says she had so much fun writing copy for that campaign. She found ways to work the titles of the Beatles songs into all the headlines for the Peninsula News Review newspaper insert, and managed to include the eye-catching headline "Need a CT Scan? Thank the Beatles..." The 2013/2014 campaign alone raised close to 100% of the more than \$4 million required for the second CT scanner.



The 2013/2014 campaign for a second CT scanner featured Beatles songs in the headlines of a Peninsula News Review newspaper insert.

Karen commented that each campaign seemed to demand more of everyone, but the community always responded with inspired understanding of what the Foundation was trying to achieve. For example, \$5.2 million was raised for building and equipping the new Operating Rooms, and that was 70% of the total money required for that project!

Working with the Hospital Auxiliary over the years, both to build a strong relationship and



The 'I cared for Betty' campaign, created in 2011, is one of Karen's most treasured as it honours Betty Spence, a long-time hospital volunteer, Auxiliary member, generous donor, and Long-term Care resident.



then work as partners to raise money for the new bus is

Happy Trails, the Long-term Care bus made its debut at the 2019 Canada Day parade in Sidney.

something of which Karen is very proud. “When I arrived, the relationship was pretty strained, and yet we were trying to accomplish the same thing – better care for our community.”

“And,” she says with a smile, “I wanted to be invited to their Christmas parties!”

When asked of which accomplishment she is most proud, without any hesitation, Karen said “helping to found Shoreline Medical. It has made such a difference to so many people in our community. And



Shoreline Medical Office in Sidney

because the doctors helped create the model, they’re very supportive of it. It represents a community effort of which we can all be proud!”

The position of President and CEO of the Foundation sounds a very glamorous title. Behind that title there have been endless hours of research, of negotiating with numerous committees and executives, and making many, many public presentations (not to mention stuffing envelopes, setting up and cleaning up after events, cleaning the office, filing, making tea for visitors and other exciting tasks). “In a small office, you have to be prepared to pitch in anywhere!” she says. But for all the mundane tasks, there are wonderful rewards. Many organizations and individuals prefer to make their donation personally, and for a specific item rather than as a campaign donation. Karen has tried to make every one of these donors feel welcomed and special. Because, as she will tell you, each one of them is very special, to the hospital, the Foundation and to her.

Prior to the position with the Foundation, Karen had worked at many diverse jobs, all of

## The Story of the Saanich Peninsula Hospital

Since 1974, **THANKS TO YOU**, our hospital has grown and developed to meet the needs of our community. Your generous gifts gave Karen Morgan and the Foundation Boards the tools and ability to make so much happen! Thank you to all our wonderful supporters, to Karen and to the past Boards for the marvellous legacy they have created and the vision:

*To be the champion of compassionate and sustainable healthcare for every person in the community now and for generations to come.*

And our Mission:

*To provide up-to-date facilities, innovative programs, and proactive solutions, to support the health, wellness, and sustainability of the Saanich Peninsula and the Southern Gulf Island communities.*

**WWI** A 3 story lodge built in 1912 was designated by government for use as a veteran’s hospital (and later utilized as a mental sanitarium). Later named Rest Haven Hospital and owned and operated by Seventh Day Adventist Church for 57 years.



*Karen listened and looked for ways to instigate improvements. From additions to music therapy, to gardening, to the introduction of doll therapy or Artificial Intelligence Seal robots, Karen always did her utmost to provide for those needs, realizing that they would give comfort and ease to residents and patients.*

which built a broad base of experience to bring to this work. She met people from all walks of life, and because she had treated those people with respect and courtesy, she was able to ask for their advice when necessary. As John Donne wrote “No man is an Island entire of itself, every man is a piece of the Continent, a part of the main.” So,

Karen fully recognized that the Saanich Peninsula Hospital is a part of the main, and that recognition included the greater community. Doors were opened to every area of the hospital, and every area was as important as the next. On that basis, when staff made suggestions about how an area could be improved, Karen listened and went



○ **Late 1960s** Approval given for expansion and 23 acres at Mt. Newton X Rd was purchased and construction commenced.

○ **1971** Interim Board of Trustees for the hospital formed and Hospital Society was registered.

○ **February 8, 1974** official opening of Saanich Peninsula Hospital – 75 Extended Care beds at cost of \$1,035,000 plus \$207,000 in equipment.

○ **1974**

- Rev. Ivan Flutter of St. Stephens Church donates time as first hospital chaplain succeeded by Herbie Oldfield.
- The Rebekahs and the Oddfellows donated the first hospital bus.
- Central Saanich Lions donate the first piano.



- Miss Wills was first resident in ECU.
- Ladies Hospital Auxiliary is formed even before construction of hospital is completed. Began by holding garage sales and bake sales. Started by taking cart around to residents. They began to provide bursaries to qualified students going into healthcare.



PARO the robotic harp seal is programmed with artificial intelligence and interacts with residents. The soft, strokable robotic seal is calming and comforting.

to look for ways to instigate those improvements. There are examples from additions to music therapy, to gardening, to the introduction of doll therapy, to finding the money for a robotic harp seal which has artificial intelligence and can engage with people as a comfort for them. Karen always listened and did her utmost to provide for those needs, realizing that they would give comfort and ease to residents or patients. In 2012 Karen was awarded the Queen Elizabeth II Diamond Jubilee Medal in recognition of her outstanding community work at the Foundation.

The hospital was built in 1974 as an extended care facility. It has grown to become a full service hospital with 58 acute care beds and 150 extended care beds. Since the establishment of the Foundation in 1985, \$65 million dollars has been raised on the Saanich Peninsula. What an extraordinary achievement for what is, in fact, a relatively small community.

With retirement on the horizon, Karen has a few items on her “bucket list” which will indeed require new horizons when travel is cleared. There are family members who have not been visited for some time, but an important item on the bucket list is a visit, with her daughters, to South Wales so they can see together the former coal mining town where her father was born. Another horizon to be challenged is Machu Picchu in the Andes Mountains of Peru. It sounds very much as if Karen’s world will be open soon.

Thank you Karen. Happy retirement.

■ By Barbara Harwood

1978

- 75 bed Acute Care unit opens at a cost of \$3,065,000 and ER open at SPH (ER handles 10,000 patients per year.)
- Rest Haven Hospital Closed and all patients transferred.
- The Canadian Council on Hospital Accreditation granted accreditation.



1983

Construction completed to add an additional 75 extended care beds, now totalling 225.



1988

Foundation office opened. Mary Louise Wakefield was Director of Development/ Communications for both the hospital and the Foundation.



1979

Chief of Staff created for SPH. Dr. P.B. Worrall 1979-89.

1985

Saanich Peninsula Hospital Foundation founded.



# Drop in and wish Karen a Happy Retirement

Karen's last day at the Foundation will be September 30th. We will be hosting two open houses for Karen for those of you who wish to drop in to see her and wish her a Happy Retirement:

**SEPTEMBER 21**

**Foundation Hospital office  
(Hospital Staff only)  
11am-3pm**

**SEPTEMBER 27**

**Sidney Foundation office  
9710 3rd Street  
(all welcome)  
10:30am-2pm**



## 1989

- New Diagnostic Lab opened at SPH headed by Gordon Rose (chemistry) and Keith Johnson (microbiology) works 24 hours at Hospital with total of 31 positions.
- Marilyn Bains appointed Head of Nursing.
- John Benham was Hospital Administrator, Murray Halkett Assistant Administrator.
- New Ultrasound Machine received at a cost of \$100,000.



- Foundation receives biggest donation to date (\$100,000) from Joyce & Trevor Deeley to fund new equipment in ER.
- SPH softball team (*who wore prisoner style shirts in honour of "Saan Pen"*) won silver medal at inter-hospital slow-pitch.
- Surgical Day Care built.
- Mount Newton Centre started construction to replace old farmhouse.

## 1990

- New Ambulatory Care Unit opens – 5 bed area to provide daycare services for medical and surgical, adult and pediatric.
- New Laboratory Ascension area opens to manage documentation and entry of all inpatients and outpatients, blood taken, electrocardiograms done (was originally a board room, then in 1980s was doctor's lounge.)

- Foundation office was relocated to main lobby between Medical Records and Medical Imaging.
- Foundation donors support purchase of new eye surgery equipment for cataracts.
- Lynn Cummings becomes SPH's first Palliative Care Clinician for the new "Saanich Peninsula Palliative Care Service".

# Evolution of a Hospital

## Partnerships, personality, drive & determination

The community has benefitted from the generosity of our donors, and from the partnerships that have formed between the Foundation and the staff at SPH. Karen's retirement has generated a wave of messages and remembrances, here are just a few.

### From Dr. Leah V. Norgrove, Family Physician View Royal, Palliative Care Consultant SPH.

"Karen's retirement is a great chance for me to thank her again for all the work she has done with the Foundation and its generous donors, to support Palliative Care at SPH. Because of that work, we now have Saanich Peninsula Community-Based Palliative Care.

I had the opportunity to work at SPH when a Palliative Care program was proposed by Alice

Gelpke and Dr. Ambrose Marsh (Yes, yes... he IS my husband) in the old Obstetrical Unit at SPH. The opportunity to help create and support a community-based Family Practice run unit, and provide consultative support to the family physicians and educational support to the doctors, nurses, and volunteers, was a dream come true.

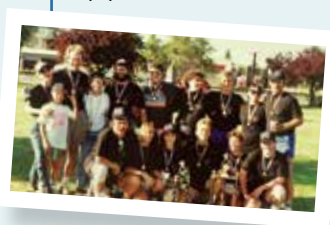
However, the space was an 'old Obstetrical Unit.' Karen was shown the issues and challenges and was able to work with VIHA and the Foundation Board to advocate for a quality space that could deliver palliative services in a peaceful and respectful setting. The resulting Palliative Care unit is a gem!

Karen was also able to appreciate the need to support staff (nurses and volunteers) with ongoing Palliative Care education

#### 1991

- Foundation raises \$100,000 in Annual Campaign to purchase Radiography/fluoroscopy unit.
- Music Therapy comes to ECU with Mary Reher.
- Foundation's First golf Tournament raises \$20,000.
- SPH Softball team wins gold.
- Bob Meyers appointed CEO for SPH. John Benham retires after 11 years at SPH.

- 1993 Foundation Annual Campaign is for orthopaedic equipment, \$200,000 raised.



#### 1996

- Foundation purchases a Colour Doppler Ultrasound machine, and \$116,000 towards Surgical Daycare expansion, plus chaplain support.
- George Mure Wood Graham estate donates \$150,000 plus 15 (12.5 arable) acres of land adjacent to the hospital to the Foundation.

#### 1992

- New x-ray machine installed replacing the 23 year old machine from Rest Haven Hospital. The machine cost \$400,000 and the Foundation raised \$100,000 in support of this.
- Foundation purchases 2 Holter Monitors for 24 hour heart monitoring.
- Evaluation on electrical demands for hospital takes place and transformer capacity is increased and a generator is replaced.
- BC Ambulance station to be located on hospital property.
- Robert Neufeld Head Nurse at ECU.

- Foundation Annual Campaign "Setting our Sight" for a Yag Laser system for eye surgery is headed by Dr. Larry and raises \$170,000.
- Foundation held first "Spring Fling" Dinner and Dance at Theo's, and the Golf Tournament raised \$27,000 for Blood Analyzer Machine.

opportunities, adding skilled caregivers to a beautiful space. Since its inception, there have been further improvements and additions including the sunroom and gardens, thanks to many generous donors.

Following on the heels of the Truth and Reconciliation calls to action, Karen and the Board were able to appreciate and support the work that we envisioned for Cultural Safety in Palliative Care for our First Nations community and support our “Journey Home” project. Karen has always been a leader in supporting the work for cultural safety in care and shown a commitment towards closing the gaps in health outcomes for our Indigenous communities of the Saanich Peninsula.

Staying connected during the Pandemic has been one of our greatest challenges. Thanks to Karen’s insight, along with the support of our wonderful donors, SPHMF funded the foundation of an outdoor visiting centre in Palliative Care. This greatly enhanced visiting opportunities during the COVID pandemic. In addition, tablets were provided to allow for virtual care on the Palliative Care unit and Long-term Care Unit. This helped palliative

patients and families stay connected during the pandemic. An initiative such as this would not have happened without Karen’s willingness to listen and be creative.

Karen’s responsiveness to our urgent needs and her willingness to say, “Yes” whenever possible has helped me enormously in my work and helped many patients over the years.

I will truly miss working with Karen. Thank you for all you have done, and thank you to the donors who have supported the Foundation over the years.”

**From Dr. “Ambrose” Aloysius Marsh, Retired GP, Sidney, BC**

“It only seems fitting that Karen and I should retire at roughly the same time. We have, over the years, become good friends, committed advocates for SPH and most recently advocates for the ‘health’ of the population of the Saanich Peninsula.

Her door was always open. She would listen to my rants. She would often, but not always, agree, and then develop a strategy for both me

**1997**

- Ground Breaking for the Graham Therapeutic Gardens, made possible by the late George Mure Wood Graham.
- Victoria area hospitals and healthcare agencies amalgamated under one regional structure - The Capital Health Region.



**1999**

- Spring Fling moves to Butchart Gardens
- Lesley Webb is hired as Administrative Assistant for the Foundation.



in my Island Health Administrator role, and for the Foundation in its supportive, advocacy, community-voice role, to reach our mutual goals.

The efforts of Karen's work (the Foundation's work) is evident everywhere you look on the SPH campus. It is true that the Health Authority was willing to support some of our ideas, but if Karen and the Foundation had been more passive, the role of SPH and the services provided at SPH today would not exist.

The 'New' ER, multiple CT scanners (I think she arranged a special deal 4 for the price of 3), the OR complex, our wonderful Palliative Care Unit, and most recently the Surgical Daycare Unit are BIG ticket items...BUT...

By helping to support multi-jurisdictional projects, like the Chapel, and the wonderful welcoming totem poles, Karen and the Foundation showed how the Foundation could meet the community's needs.

There are many invisible signs of Karen's work and the Foundation's support in smaller projects like supporting educational initiatives

for all hospital staff. We often would say (maybe too often I sometimes felt) "I wonder if the Foundation would support us on this idea"... if well thought-out and well-presented, the answer was usually 'Yes.' This has helped us develop skills, teamwork and more importantly attract physicians and staff to a facility that, through its community-based support, has become a place at which people like to/want to work.

Karen was able to appreciate some of the challenges outside of the box (this time the box is SPH) and recognize the need for support in the community. Karen worked with Primary Care leaders and the Foundation Board to expand the Foundation's mandate and change their name to reflect this (Saanich Peninsula Hospital & Healthcare Foundation). Thanks to Karen and the Foundation Board and supporters, The Shoreline Medical Clinics became a reality and is one of the best examples of Physician Recruitment and Primary Care delivery on Vancouver Island during these challenging times.

Karen did ALL OF THIS WHILE creating innovative, entertaining, community engaged

○ **2000** Annual Campaign raises \$966,000 for the Emergency Department rebuild and receives \$420,000 from two anonymous gifts. ER now handles 21,000 patients per year.

**Karen Morgan is welcomed as new Executive Director.**



○ **2002**

- Island Health Authority confirms the hospital will not be closed and supports Emergency Room expansion; however, provincial election and installation of a Liberal government leads to a freeze on all healthcare capital spending. Negotiations between SPHF and CRHD leads to "special funding" arrangement of 40% municipal and 60% donor funds.

○ **2001**

- Foundation's Campaign raises \$543,000 to equip new ER.
- Dr. Ambrose Marsh becomes SPH's Chief of Staff.
- SPHF logo changes.
- Docs do Dinner at Deep Cove Chalet on September 15<sup>th</sup> - doctors are guest waiters (*event almost cancelled by events on September 11.*)
- Rumours of possible closure of hospital spread - letter writing campaign by community begins.

- Auxiliary and Foundation join forces and raise money to renovate and transform the maternity unit at SPH into a Palliative Care unit. Auxiliary committed \$35,000 to purchase electric beds and reclining chairs in honour of Rose Ruse, the first Auxiliary President.
- Foundation supports purchase of new bone mineral scanner.
- Annual Campaign is to fund new cardiac monitoring System for acute care.

fundraising events and campaigns to the tune of millions of dollars; quite a transition of scale from when she started.

Karen had clear goals: improving care at SPH, supporting the staff to provide care at SPH, and improving the health of the citizens of the Saanich Peninsula. She and her team members did it with smiles and laughter, creativity and exemplary organizational skills. She found every opportunity to showcase the work of the Foundation wherever possible.

She has become a friend for life. I will miss working with her directly. I will drive by SPH and Shoreline Medical clinics and think about her always!”

**From Troy Courville, Clinical Coordinator Surgical and Endoscopy Services, SPH**

“Congratulations on your well deserved retirement Karen. Your leadership and passion for patient care has propelled the SPH Surgical and Endoscopy program to heights never seen before. In our last few years

working together, we have been profoundly successful building a better program. Karen, you have always been first to appreciate innovation and change to improve the patients’ experience. Thanks to the donors we were able to expand our Endoscopy program to 5 days per week and continue to bring excellent practitioners to SPH to support our community patients. This expansion allowed us to work closely with the cancer agency to screen and manage patients in and around our community. The new MDRD funded by the foundation enables the much-needed expansion of our surgical program and operating room capacity.

In the last year and a half and during the COVID Pandemic our shared goal was keeping patients and staff safe. During this time, you continued to offer support and encouragement to be the best. This attitude and commitment has brought state of the art therapies to SPH for our patients, have supported our site in reducing waitlists in advance of targets, and allowed us to open three operating room theatres. This ability has supported both decreasing waitlists and increasing our output by 30-80% over any year

**2003**

- Ground breaking for new ER to cost \$2.2 million
- Palliative Care campaign raises \$421,000 with a boost of \$50,000 from the three Peninsula Rotary Clubs for furnishings, in honour of the 100<sup>th</sup> anniversary of Rotary.



**2005**

Foundation raises \$1.1 million to buy new CT scanner, helped by an anonymous pledge of \$100,000 to match gifts made by community members.

**2004**

- Palliative Care unit construction completed by fall. The renovation cost \$1.2 million: jointly funded by the Foundation, Auxillary, Rotaries, CRD, Ministry of Health, VIHA.
- Marley Farm hosts first “Grape Notes” event raising \$25,000
- Campaign to replace aging equipment and renovate ECU - an anonymous donor gave a \$250,000 matching grant.
- Generous anonymous donor provides funds to renovate ECU gardens.

previous. New equipment and completion of the surgical daycare unit just this year has highlighted your leadership in completing a vision for what you have started. You have been and will continue to be an irreplaceable capstone in the past, present and future success of our SPH surgical and Endoscopy program. You will be missed by so many and I cannot thank you and the donors enough for supporting our amazing programs.”

**From Kathie Koziol, MD, FRCPC, Internal Medicine and Gastroenterology**

“When I first came to the Saanich Peninsula Hospital (SPH), I did so because I thought it would be better to work out of a smaller hospital, rather than either the Royal Jubilee or the Victoria General Hospital. Little did I know then that our little hospital would become a very well-equipped institution – Karen’s legacy of her time at the newly named Saanich Peninsula Hospital & Healthcare Foundation (SPHHF).

The leadership that Karen Morgan showed throughout her time at SPH was amazing.

Whenever she would start a campaign to improve something at SPH, it was a bonus for me and my colleagues, as well as the patients.

I have always admired Karen for her tenacity in steering a course for SPH, first and foremost. The Foundation has always been known for its very generous donors and Karen has made sure that those monies have stayed in and around Sidney and North Saanich.

I’ve always been impressed with Karen’s confidence and honesty. In her job she meets all kinds of people every day. And one person can have the absolute 180-degree opposite opinion of the other! The trick is to be able to hear both sides and come up with a solution. I believe this is one of Karen’s gifts!

Karen is a leader in Sidney, North Saanich, Victoria and beyond. Her daily actions show me that this woman does not have just a “job.” It truly is a mission. And we are the lucky ones. Karen is the real thing! She loves to put on the Hospital Staff Christmas Lunch; you can tell by the joy on her face. And the Annual October Gala is such a great community event for us all.

**2006**

- New CT scanner and ultrasound machine arrives thanks to Foundation supporters.
- Annual campaign to raise \$460,000 for new chapel at hospital and garden for Palliative Care Unit.
- Music therapy introduced to Palliative Care Unit.

**2008**

- \$2.3 million raised in first stage of fundraising for new operating rooms.
- Chapel construction approved at a cost of \$1 million.

**2010**

- Sew and Sews create Ted Harrison quilt to raffle for the Foundation raising \$15,000.
- New Rose Garden at Hospital dedicated to Len Barlow a Marine Mechanic at the Institute for Ocean Sciences. Len gave over \$100,000 in his life to the Foundation and bequeathed \$1.6 million.

**2007**

- 1st Blackberry Ramble cycling event raises more than \$25,000.
- SPH receives Peninsula News Review’s Readers’ Choice award “best place to work”.



During Karen's two decades + of being the Executive Director of the Foundation, every part of Saanich Peninsula Hospital has been either built new from the ground up or has been reconstructed to make that area of the hospital more comfortable and more efficient than it was before. Karen would be the first person to tell you that she did not do all this by herself. It takes a village to bring up a hospital! **And those people behind her were you, the donors,** and the Board of Directors! We also give a very big "thank you" to her dedicated and wonderful husband, Tim Maloney. He has always been by her side, helping her out on her projects, when needed.

After the 22 years of building in and around the Saanich Peninsula Hospital, I think Karen warrants a rest. I want to say "thank you" to her, the Board, and the donors, for what our hospital is now: a wonderful, cheery place that is efficient, and where people WANT to work. So much of that is because of Karen's efforts." ■

## HERE'S TO YOU KAREN

*This is a small sample of the many lovely messages we received about Karen's time at the Foundation. We are compiling a memory book to present to Karen in the fall. If you would like to include your wishes and share a memory, please send to [info@sphf.ca](mailto:info@sphf.ca) or call Chryseis at 250-656-2948 by September 20<sup>th</sup>.*



*I have the utmost respect and affection for Karen Morgan. She is a tower of strength and she has been a great asset to the Saanich Peninsula Hospital.*

COMMANDER PETER CHANCE, VOLUNTEER & SUPPORTER

*It is more than fifteen years since Karen invited me to help with Partners, the Foundation Newsletter. Throughout every happening in our lives, Karen has been gracious, respectful and generous. We have shared private concerns, each knowing that the other could be trusted. I was given advice just when I needed it most, and I know that I can ask for advice if, and when, I need it in the future. Thank you, Karen, for being my friend.*

BARBARA HARWOOD, VOLUNTEER & SUPPORTER

### 2011

- Breaking ground for new operating rooms construction (including significant power upgrade to hospital) costing \$9.9 million. The Foundation raised \$5.2 million over 3 years to support the construction and equipment; more than 3,000 people donated to help make this happen.

### 2012

"Tea with the Queen" at Brentwood Bay Resort raises \$10,000 for the Foundation.



### 2014

- Fundraising begins for the design and construction of a \$3 million state-of-the-art Sterilization Department to accompany the new Operating Rooms. This is the final piece of modernization of the ORs to ensure the most advanced levels of Infection Control.

- New Multifaith chapel opens thanks to donors.
- "I cared for Betty" campaign raises \$828,000 for Long-term Care.



**2013** The Saanich Peninsula Hospital Foundation's annual fundraising campaign kicks off to raise \$3 million for the purchase of a new, state-of-the-art CT Scanner.

- Enid Blakeney, long-time donor and supporter of Chaplain Services, passes leaving a \$500,000 insurance bequest, which was her pledge to the Chapel construction. In addition, she leaves her entire estate (over \$2.4 million) to the Foundation, for support of Long-term Care, new gardens and education of staff.

*I am fortunate to be a long-time friend of Karen Morgan (nearly thirty years)! When I first moved to the Saanich Peninsula back in 2009, one of my happiest moments was re-connecting with Karen. And then I stood back in amazement as in event after event, she raised millions for our wonderful local hospital. Karen has an infectious enthusiasm that brings out the best in all of us. Honestly, I think she is irreplaceable, but I know the Saanich Peninsula Hospital & Healthcare Foundation will continue to be successful. Karen has built such a strong band of volunteers and donors. The strength of the foundation is her legacy.*

ELIZABETH MAY, MP, SAANICH-GULF ISLANDS

*Karen has been the # 1 reason the SPH Long-term Care Unit has been able to progress their excellence in care of the seniors in our community. With her willingness to support our ideas with generous donations from the community members, we were able to greatly enhance many lives—residents, families, and staff. Her absolute devotion to our entire hospital and community is seen, heard, and appreciated! Karen was the most approachable person I have worked with during my career. I’ve missed our chats about the unlimited possibilities for our residents to be more involved with our community and how to improve their quality of life.*

JENNIFER WEAR, FORMER CLINICAL NURSE LEADER

*Karen, it has been our pleasure to work with you at the Foundation for the past 20 years in connection with our charity golf tournament. For all of those years you have been the mainstay of the Foundation. Without you and your loyal donors, the Foundation would not have succeeded, and without the Foundation, VIHA would have closed the Saanich Peninsula Hospital long ago. Congratulations on your up-coming retirement, and we wish you many well-earned enjoyable years ahead!*

ROD FIMRITE, FIRM MANAGEMENT

*I’m very glad to have met Karen - she has been so dedicated to the Saanich Peninsula Hospital, she is an inspiration to many who know her. She will be missed by everyone. We know, however, she will enjoy her retirement, which is so richly deserved!*

AUDREY JOHNSON,  
SUPPORTER



## 2015

- The Foundation celebrates 30 years with a revised logo, and by raising \$2 million for a custom-designed Day Surgery space. Approximately 2,280 patients make use of this facility every year.
- Donors identify physician shortages as the greatest healthcare problem in our community. Because it also affects operation of SPH, the Foundation finds a creative solution. Working with a visionary donor, a two-year experiment to recruit new physicians to the “Doctor of the Day” service. This program



## 2016

- Fundraising campaign launched to raise \$2 million to support new art, music and horticulture therapy programs and services. The funds raised are used to purchase new instruments for the music therapy program, and dolls and robotic cats for the Love and Comfort therapy program.
- New CT scanner (“The Force”) arrives.

also had the effect of bringing new physician recruits to primary care practice on the Peninsula, easing the physician shortages. 21 docs sign up right away!

- The MDRD campaign continues for the state-of-the-art Sterilization Department (MDRD). An anonymous donor pledges a matching gift of \$900,000 in memory of Dave Freeze, a long-time Saanich Peninsula community member and donor to the Foundation.
- WSÁNEĆ First Nations carving project begins, with carvers Charles Elliot of Tsartlip, Mark Henry of Pauquachin, Doug LaFortune of Tsawout, and James Jimmy of Tseycum, creating welcoming totem poles for the entrance of the hospital.
- 1<sup>st</sup> Annual Denis Muloin Bike Ride for Palliative Care.



- A successful Bocce Ball tournament is hosted jointly by the Foundation and the Chamber of Commerce.
- The four welcoming totem poles are raised at front of hospital, and the hospital and Foundation host First Nations provincial conference attendees for a blessing ceremony.



*From the inner workings of the Foundation, Karen always put the donors first. She had a quality of being honest and having strong moral principles. She was cognizant of the continuous, ongoing processes and systems that are constantly changing and no project was too big or overwhelming for her. She was always very kind and gracious for the gifts, however big or small, that the Foundation received.*



*Over the years, we met many wonderful donors, learned and loved their stories, shared tea, lunch and visits, and when the time came, Karen always made sure their gifts came to fruition as wished by the donors. She was a wonderful person to work for, and I wish her all the best in her very well deserved retirement.*

**LESLEY WEBB, RETIRED ADMINISTRATIVE ASSISTANT, SPHFF**

*Graphic Office Interiors has been a supporter of the Saanich Peninsula Hospital & Healthcare Foundation for over 15 years. I can say without any hesitation, Karen was the main reason for our support. Her relentless and tireless efforts to better healthcare on the Saanich Peninsula have been awe-inspiring.*

*One of our most rewarding moments was our contribution to the establishment of the Shoreline Medical Society. The Society's impact on the provision of Primary Care on the Peninsula has been tremendous. Karen will be truly missed, and we wish her all the success in the future!*

**STEVE NAGY, GRAPHIC OFFICE INTERIORS**

*We met Karen Morgan when our son, Denis, was in the Palliative Care Unit of the Hospital. She was very helpful in all things during these three months. After Denis passed away, his family and friends wanted to have a bike ride for him. Karen undertook the ride, carried her part of it by advertising it, and was always in attendance. We could always count on her help. We wish you all the best Karen!*

**DOREEN & MOE MULOIN, VOLUNTEERS & SUPPORTERS**



## 2017

- Campaign focuses on raising \$2 million to support important modernizations of SPH including: refurbishing the Palliative Care Unit, a new echocardiogram machine, a new computerized medication cabinet for ER and the renovation of the two “tub” rooms.
- Design work on the “memory” garden continues and will include features and activities important to reducing stress), and adding to the quality of life for those residents experiencing dementia.

## 2018

- Foundation changes its name to Saanich Peninsula Hospital & Healthcare Foundation, in recognition of its renewed mandate to support healthcare initiatives that will provide better care for residents, whether in or out of hospital.
- Fundraising Campaign focuses on raising \$2 million to support a primary care project – Shoreline Medical Society. Don and Ruth James through their family foundation provide an important \$650,000 matching gift pledge to encourage community giving.

- The Foundation partnered with the Auxiliary of the Saanich Peninsula Hospital to replace the bus for Long-term Care residents. This now gives them access to programs available to them in the community at Panorama Recreation Centre and McTavish Academy of Art.
- Dr. Ambrose Marsh retires as Chief of Staff at SPH but takes on role of Medical Director for Saanich Peninsula and Gulf Islands.
- Construction on MDRD sterilization unit begins.



- Grand Opening of MDRD Sterilization Unit held, with donors receiving a once-in-a-lifetime tour of the facility.
- The 1<sup>st</sup> Annual Bed Races on Beacon by SPHFF held in Sidney.
- Horticultural Therapy begins with “Little Buddies Program” a partnership with Almost Home Pre-school.

I'm someone who doesn't like asking others for money, so I approached my first encounter with Karen a bit hesitantly. I also was relatively new in my position at the Saanich Peninsula Hospital as the Indigenous Liaison Nurse. In this role, I saw immediately a need for Indigenous people to see more of their culture here at the hospital. I booked a time to meet with Karen and brought her my very vague ideas. She was welcoming, open, encouraging and supportive of the idea of having some Indigenous art at the hospital. I was invited to a Board meeting and this was the start of our totem pole project.

I've been here at the Saanich Peninsula Hospital for about 8 years and I've been involved in a few other projects with Karen. She has always been welcoming, open, encouraging and supportive of participation from the W'SANEC Nation. You've always looked like you loved what you were doing, Karen. Saying thank you to you doesn't seem to be enough.  
**HÍSWKE SIÁM.**

**JANE FOX, ABORIGINAL NURSE LIAISON,  
SAANICH PENINSULA HOSPITAL**



I have been involved with Karen & the Hospital Foundation since the early 2000s. I used to head up the Victoria's Largest Little Airshow and am happy to report we raised approx. \$120,000 for the Foundation over about 12-14 years. Have a happy retirement Karen, it was a pleasure working with you.

**MIKE SCHOLEFIELD, SUPPORTER**

Karen, thank you for your passion, direction, brilliance and huge smile as you enriched and elevated the Saanich Peninsula Hospital & Healthcare Foundation. You are truly a gem!

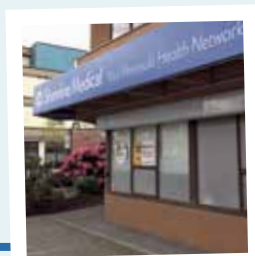
On behalf of the Peninsula Singers, I would like to thank you for the interest and support you have always shown us. The SPHMF Music Therapy program is very special to all of us. Thanks to your leadership we have been able to help share the joy and grace of music with many patients.

Wishing you adventure, laughter and song in your retirement. You will be missed!

**DIANNE TAAFFE, PRESIDENT, PENINSULA SINGERS**

## 2019

- Campaign focuses on raising \$2 million for needed upgrades and therapy tools for the SPH Long-term Care, such as beds, bedside tables and over-bed tables, horticulture/music/art therapy, and equipment to keep brains active like the Tovertafel (Magic Table.)
- Foundation co-hosts a community information session about Healthcare in our community and the current family physician shortage. Mayors and other community leaders participate.
- Construction on expanded Shoreline Medical Centre begins.
- A Phaco-laser for cataract surgery is purchased for \$150,000.
- Construction begins on Memory Gardens.
- Dr. Marsh retires as Medical Director, Dr. Brendan Irvine becomes Medical Director, Saanich Peninsula and the Gulf Islands.
- SPHMF wins award from Saanich Peninsula Chamber of Commerce for Entrepreneurial Spirit.



# Unveiling a lovingly restored Chrysler '47 in the Memory Garden

What a day! We were so excited to be able to invite a few guests to the hospital today for the very special unveiling of a 1947 Chrysler Royal coupe, lovingly restored for installation in the Memory Garden for our residents to enjoy.

Visitors were greeted to a mini car show at the front of Long-term Care with some beautiful classic cars brought along by members of the Torque Masters Car Club. Sandra Dawson, the manager of Long-term Care welcomed everyone and Sidney Town Crier Kenny Podmore proclaimed the proceedings open!

Guests were invited to head into the Memory Garden (a new facility for Long-term Care residents, staff and visitors, built thanks to our donors). Foundation Board President Shelly Mann, and Karen Morgan said a few words, thanking the Torque Masters, and especially Peter Black for his incredible commitment to



the project, and Jason from Jetstream Automotive for the incredible bodywork - but really everyone was there to witness what was under the cover!

The moment of truth was captured by cameras from Times Colonist, Island Health and by CHEK News. The car is immaculate - the deep blue coat shining in the day's sunshine and the leather seats and interior trim as fresh as if it had just rolled off the production line.

Most wonderful of all was hearing our residents reminiscing about the cars they had owned, and the journeys that they had taken. This truly community project will bring years and years of joy to our residents - we're so proud to have the Chrysler '47 here. ■

## 2020

- COVID-19 arrives on the Saanich Peninsula and SPH moves to restrict access in line with new provincial health orders.
- Foundation offices temporarily close and all Foundation events go virtual.
- Foundation launches Emergency Response Fund and raises over \$282,000 in 4 months to help support the hospital and healthcare community during the pandemic.

- 1st annual Amazing Scavenger Hunt held to support our community and our hospital.
- The unveiling of new signage at the Hospital recognising our First Nations in SENĆOŦEN and English. Representatives of the BOKEĆEN - Pauquachin, S7Á,UTW - Tsawout, WJOLELP - Tsartlip and WŚÍKEM - Tseycum Nations were there to designate the land and hospital as a place of healing.



## 2021

- Surgical Daycare opens with Foundation donors contributing \$3.5 million towards this important project. This state-of-the-art Day Surgery Unit includes a waiting room, storage, and a medication room overseen by a leading-edge nursing station with space for computers and other modern management tools.
- Sew and Sews donate two handmade quilts of Fluevog shoes, signed by Doctor Bonnie Henry and John Fluevog, raising over \$18,000 for the hospital in a raffle.

**Karen Morgan retires.** In her time she has led the Foundation to seeing **21,260 active donors, over 93,000 gifts received, raised over \$66 million, with an average annual gift of \$796!**



# SAVE THE DATES AND ANNOUNCEMENTS

See our website [sphf.ca](http://sphf.ca) for more info

SUNDAY, AUGUST 29TH

**Amazing Scavenger Hunt**

TUESDAY, SEPTEMBER 21ST

**Open house for Karen  
(Hospital Office – Hospital staff only)**

MONDAY, SEPTEMBER 27TH

**Open house for Karen  
(Sidney Office – all welcome)**

SATURDAY, OCTOBER 16TH (TICKETS SEPT 1ST)

**Annual Gala at Home**

## And the Winners are ...

Cora Sears and Lois Moon were the holders of the two winning tickets from our quilt raffle. SPH OR and Acute Care are winners too as the \$17,780 raised will help us purchase much needed equipment.



Lois Moon

Special thanks to the Sew'N Sews for creating and donating the stunning quilts and to John Fluevog and Dr. Bonnie Henry for signing them. ■



Cora Sears

## The Foundation welcomes new CEO Sarah Bragg.

The Saanich Peninsula Hospital & Healthcare Foundation Board of Directors welcome Sarah Bragg to the Saanich Peninsula Hospital & Healthcare Foundation in the role of our new CEO. Sarah was formerly the Executive Director at the Lady Minto Hospital Foundation on Salt Spring Island. Sarah will be working and training with Karen until the end of September and looks forward to meeting everyone! Welcome Sarah! ■



## Saanich Peninsula Hospital & Healthcare Foundation takes a Readers' Choice 2021 prize.

Thank you so much to everyone who voted for the Saanich Peninsula Hospital & Healthcare Foundation in this year's Peninsula News Review Reader's Choice Awards! We are delighted, and honoured, to have won the 'Covid-19 Best Business Response' category. Karen just lost out to Dr. Bonnie Henry in the 'Best Crisis Leader' category - she says "I consider it an honour to lose to Dr. Henry!"

Receiving this community endorsement after such a difficult year is extremely meaningful. The way that you, our donors, stepped up to support the Emergency Response Fund will never be forgotten. ■

PRESENTED BY



# THE AMAZING SCAVENGER HUNT PENINSULA CHALLENGE

Thank you to everyone who helped to make our annual Amazing Scavenger Hunt such a success!

Local teams went head-to-head in this socially-distanced challenge event. Visit our website to see photos from the day and find out how you can support our fundraising for equipment and preparation at the Saanich Peninsula Hospital to ensure that we are ready, whatever comes next.

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SAANICH PENINSULA HOSPITAL & HEALTHCARE FOUNDATION

# DONATION INFORMATION



## PARTNERS

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### Please contact us at

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Sidney, BC V8L 3A2

Ph: 250-656-2948

**WWW.SPHF.CA**

**Moving?** If you have moved, or are moving, please let us know and we will make appropriate changes to our mailing records.

Name: .....

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I would like to receive occasional email updates and information from the Saanich Peninsula Hospital & Healthcare Foundation

**Enclosed is my tax deductible gift of:**

\$1000  \$500  \$100  \$50  \$25

Other Amount: \$ .....

cheque enclosed or  Visa  Mastercard

Card No.: ..... Expiry Date: .....

Signature: .....

I would like to make a monthly donation of \$ .....

by:  credit card  void cheque enclosed

**PLEASE DIRECT MY GIFT TO:**

- Operating Room equipment
- Renovations to prepare for Acute Care needs
- Wherever the need is greatest
- I have remembered the SPHFF in my will
- I would like info on how to make a gift to SPHFF in my will

A receipt will be issued to acknowledge your generosity. **BN 11913 0540 RR0001** NLSU21

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